

Tax Technology Bites

Virtual MS Teams Session 30 March 2021

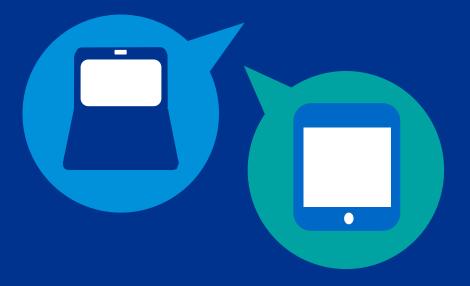
Session 5 | Tax Compliance



First...



Please mute your microphone and camera



Do you have a question? Ask it via chat!

Tax Technology Bites Webinar Series

Theme	Client session
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Tax Technology Strategy & Roadmap 11 November 2020

Tax Process & Controls 8 December 2020

ERP Tax Sensitization 4 February 2021

Tax Data Management & Intelligence 4 March 2021

Tax Compliance 30 March 2021

SAP S/4 HANA and SAP Central Finance 27 May 2021



Introduction presenters



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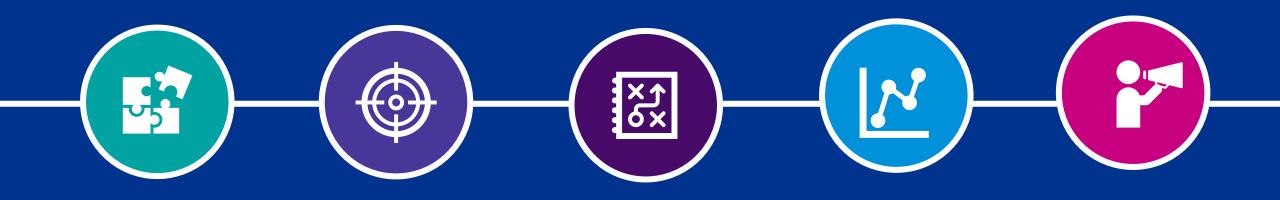


Joris van Iersel

Senior Consultant

Tax Technology & Transformation KPMG Advisory

Today's Agenda



Global tax compliance trends

Tax compliance strategy

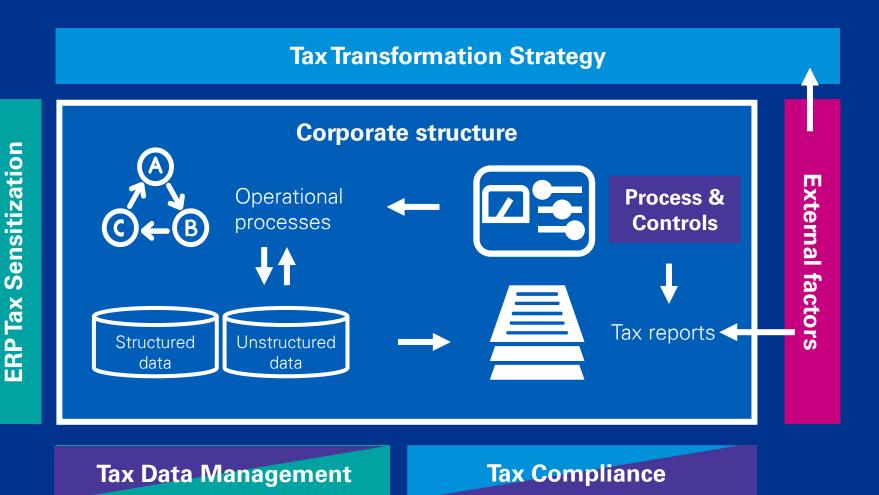
Last mile tax compliance reporting

End-to-end tax compliance reporting

Key takeaways

Compliance as an end goal for tax management





Today's Agenda



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Key takeaways

External factors



Political

- Globalization versus localization
- Tax transparency and responsibility
- Tax Administration 3.0
- COVID-19



Technology

- Data extraction / transformation
- Data analytics
- Reporting



Regulation

- Compliance
 becomes more
 (nearly) real time
 and data driven
- Digitalization of tax
- Utilization of technology



Economy

- Budget constraints
- Insourcing, cosourcing or outsourcing?
- Invest in Tax or IT?

Challenges are not as unique as you think ...

66

"Too many highly skilled tax professionals are performing non-valueadding manual manipulation of poor quality data."

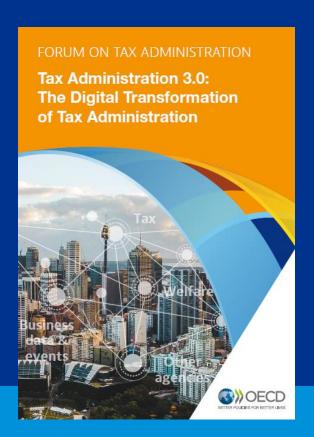
"We are increasingly faced with real time reporting. How can we better prepare for, and deal with this?"

"We are too busy managing the compliance workload to find the time to analyze and optimize our tax function processes."

"We rather see tax experts add value, e.g. analyze and interpret data for decision making and strategy." "We are not aware of the full potential of 'Tax Technology'. How deeply involved and tech savvy should tax professionals be?"

"We are considering what skills are required in a fit for future tax function. Do we need tax experts with IT skills or IT experts with tax skills?"





What do we see with our clients?

- Gather input on setting up the global tax function, including transformation support.
- Advice on whether to insource, co-source or outsource compliance formalities.
- Gain global insight into compliance obligations.
- Identify opportunities to combine different reporting areas (e.g. indirect tax, direct tax, financial statements, transfer pricing).
- Receive support in setting up an end-to-end compliance model (from data to reporting), including the use of
 available systems and technology. The challenge here is how to cope with structured / unstructured data, data
 quality, data collection and the transfer of data.

Polling question

What is your biggest challenge in terms of tax compliance?

A Data quality (41%)

B Use of technology (27%)

C Stay up to date on global tax compliance (11%) obligations

D Use and capabilities of FTEs (6%)

E Be in control (13%)



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Polling statement

Tax Compliance is a key component of your Tax Strategy.

A Yes, absolutely. (78%)

B Yes, it is included but not considered a key (21%) component.

C No, it is not included. (1%)



Your strategy for global tax compliance

Three main questions



Where to start?



How to prioritize?



What to invest in?

Four different angles



Baseline



In-, co-, or outsourcing

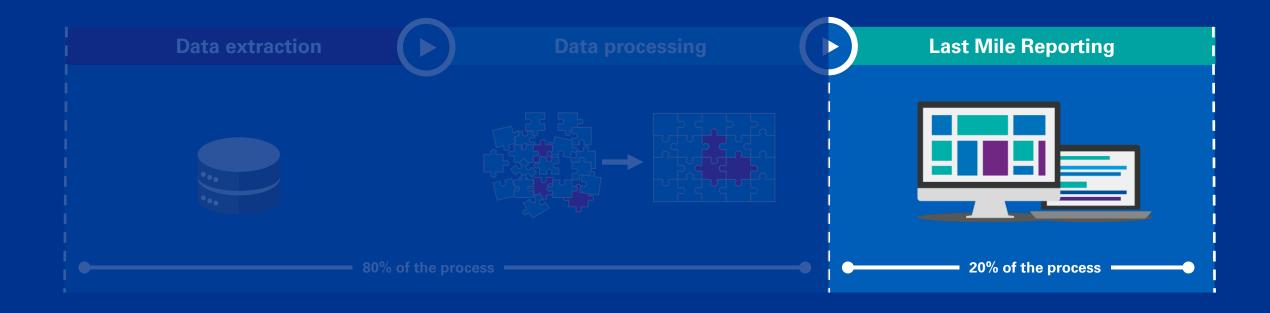


Standardization

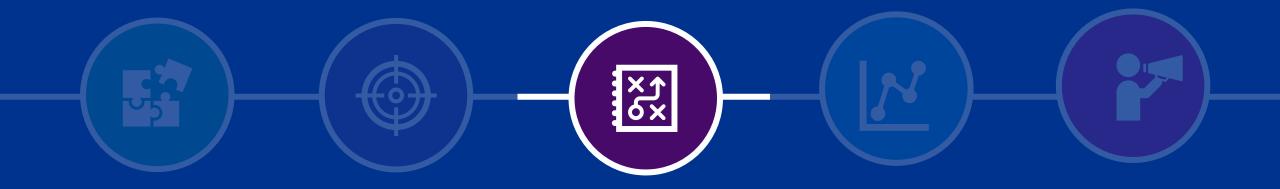


Technology

End-to-end Tax Compliance Reporting Process



Today's Agenda



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Key takeaways



Coordinate compliance

- Gain insight in compliance requirements
- Digital Gateway as monitoring tool
- Collaboration 147
 KPMG Member
 Firms and KPMG
 compliance
 centers



Standardize compliance

- Data extraction and transfer
- Use of KPMG
 Delivery Centers
 (e.g. KGSH in
 Budapest, ACDC in
 Kuala Lumpur)
- Standard approach and deliverables
- Improvements in quality data and compliance



Transform compliance

- Anticipate on changes business model e.g. finance transformation
- Mergers and acquisitions
- Reorganizations
- Change / update ERF system
- Tailor made solution for all clients



- PMO involved in al workstreams
- Local KPMG teams

 and Delivery Centers
 are involved in the
 day-to-day
 preparation and
 submission
- Collaborationbetween PMO adlocal KPMG teams /Delivery Centers





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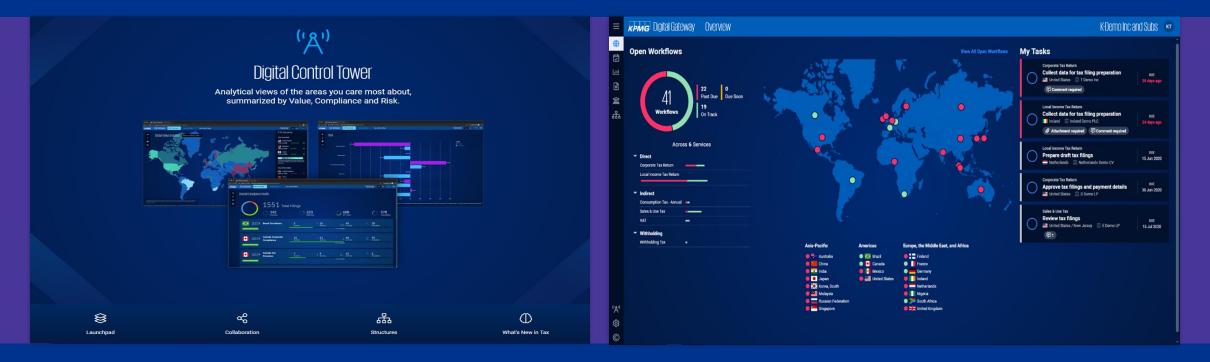
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Monitoring compliance









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Global tax compliance trends

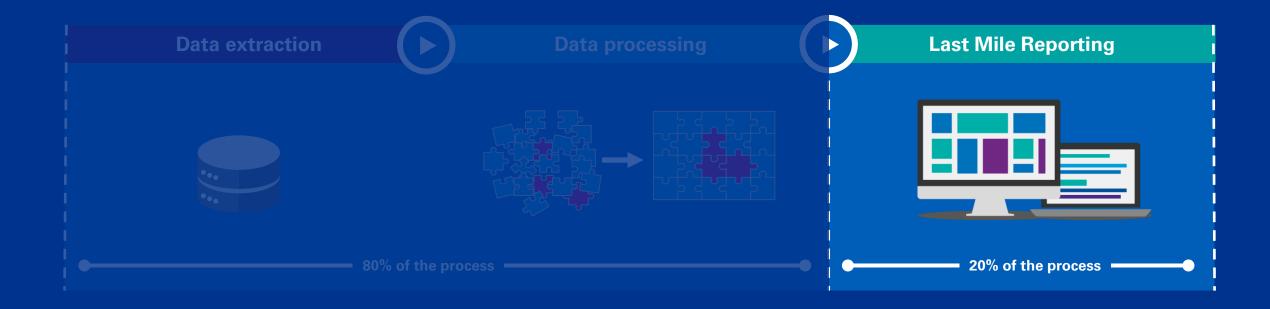
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End-to-end Tax Compliance Reporting Process



Polling question

Which part of the tax compliance process requires the most (manual) effort?

A Data extraction / gathering

B Data cleansing

C Preparation of returns

D Submission of returns

E Monitoring



Automation

Data Management

Process

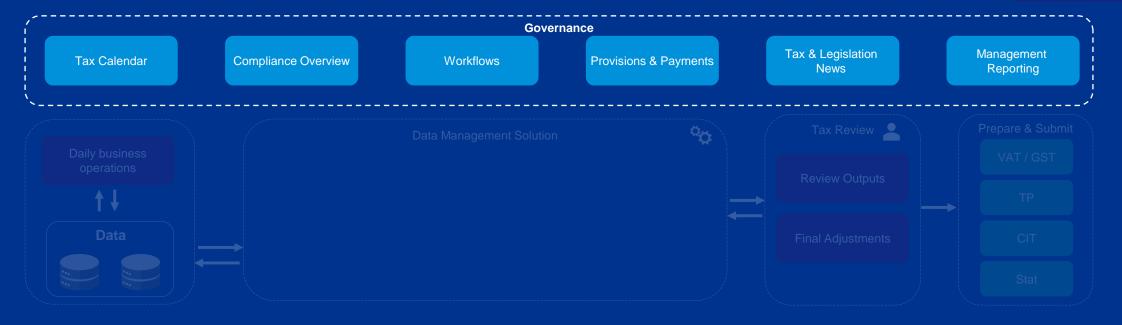


End to End Tax Compliance

Automation

Data Management

Process

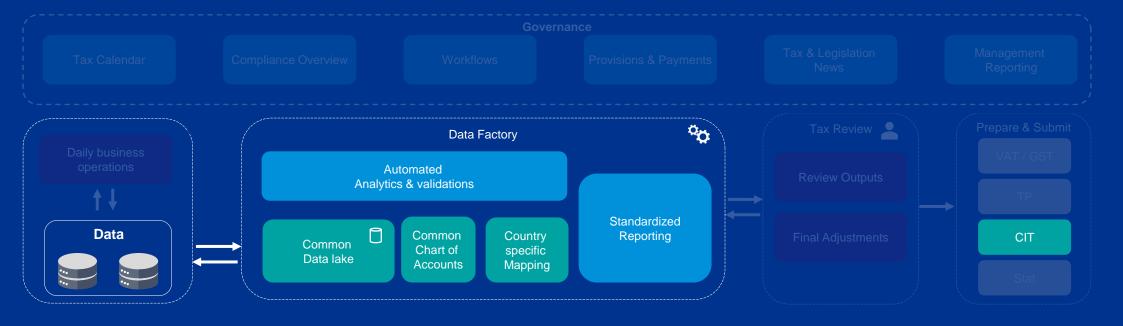


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Data Management

Process

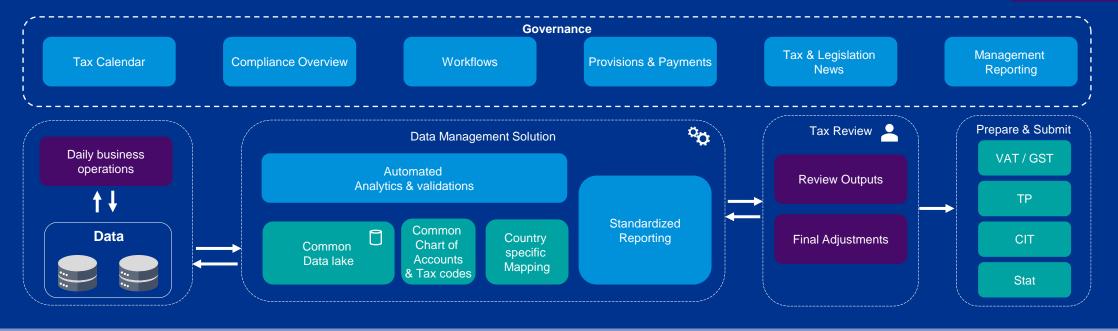




Automation

Data Management

Process



Examples









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External factors impact your tax compliance processes.



Tax compliance is more than just the preparation and submission of returns.







Tax Compliance should be a key component of your Tax Strategy.



Technology enabled solutions can assist in your end-to-end tax compliance process.

Questions?



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27 May 2021





Thank you





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